

UC SAN DIEGO UNIVERSITY CENTERS
FISCAL YEAR 2015-16 BUDGET
ESTIMATED INCOME & BUDGETED EXPENSES BY TYPE & UNIT

| TYPE OR UNIT | 2014-15 APPROVED BUDGET | 2015-16 Requested BUDGET | % OF SUBTOTAL | % OF TOTAL | \$ INCREASE/ (DECREASE) | % INCREASE/ -DECREASE | FOOT NOTES |
|--|-------------------------------|--------------------------------|---------------------|------------------|-------------------------------|-----------------------------|---------------|
| PROJECTED BEGINNING RESERVE BALANCE | \$ 3,078,283 | \$ 2,517,664 | | | | | |
| ESTIMATED FACILITY FEE & BUSINESS INCOME FUNDS (EXCLUDES AUXILIARIES) | | | | | | | |
| UNIVERSITY CENTERS FEE INCOME | \$ 7,027,673 | \$ 8,267,122 | | 66.76% | \$ 1,239,449 | 17.64% | 1 |
| UNIVERSITY CENTERS REVENUE & OTHER SOURCES | \$ 3,888,965 | \$ 4,116,713 | | 33.24% | \$ 227,748 | 5.86% | |
| RENT | | | | | | | |
| RESTAURANT RENT | \$ 1,553,198 | \$ 1,610,107 | 69.97% | | \$ 56,909 | 4% | 2 |
| NON-RESTAURANT/RETAIL RENT | \$ 428,418 | \$ 459,061 | 19.95% | | \$ 30,643 | 7% | 2 |
| ATM | \$ 181,859 | \$ 211,964 | 9.21% | | \$ 30,105 | 17% | 2 |
| STUDENT ENTERPRISES | \$ 14,681 | \$ 12,441 | 0.54% | | \$ (2,240) | -15% | |
| CO-OPS | \$ 7,500 | \$ 7,512 | 0.33% | | \$ 12 | 0% | |
| RENT SUBTOTAL | \$ 2,185,656 | \$ 2,301,085 | | 18.58% | \$ 115,429 | 5.28% | |
| OVERHEAD RECOVERY | | | | | | | |
| BUSSING | \$ 242,096 | \$ 252,234 | 27.51% | | \$ 10,138 | 4% | |
| COMMON AREA MAINTENANCE (CAM) | \$ 425,045 | \$ 421,735 | 46.00% | | \$ (3,310) | -1% | |
| UTILITY RECHARGE | \$ 228,809 | \$ 236,000 | 25.74% | | \$ 7,191 | 3% | |
| CO-OPS | \$ 2,647 | \$ 6,871 | 0.75% | | \$ 4,224 | 160% | |
| OVERHEAD RECOVERY SUBTOTAL | \$ 898,597 | \$ 916,840 | | 7.40% | \$ 18,243 | 2.03% | |
| RESERVATIONS, SERVICES, TICKET SALES & MISC. | | | | | | | |
| RESERVATIONS | \$ 191,861 | \$ 206,000 | 31.88% | | \$ 14,139 | 7% | |
| TECH SERVICES | \$ 269,348 | \$ 275,000 | 42.56% | | \$ 5,652 | 2% | |
| OTHER SPACE RENTAL/MAINTENANCE | \$ 75,075 | \$ 76,500 | 11.84% | | \$ 1,425 | 2% | |
| TICKET SALES | \$ 87,000 | \$ 60,000 | 9.29% | | \$ (27,000) | -31% | |
| MISC. (LOCKER RENTALS, VENDING MACHINES, ETC) | \$ 24,175 | \$ 28,589 | 4.42% | | | | |
| RESERVATIONS, SERVICES, TICKET SALES & MISC. SUBTOTAL | \$ 647,459 | \$ 646,089 | | 5.22% | \$ (1,370) | -0.21% | |
| STIP & O&MP | | | | | | | |
| SHORT-TERM INVESTMENT POOL (STIP) | \$ 60,301 | \$ 72,121 | 28.54% | | \$ 11,820 | 20% | |
| BUILDING B SUPPORT | \$ 31,203 | \$ 32,000 | 12.66% | | \$ 797 | 3% | |
| SFAC SUPPORT (LOFT) | \$ - | \$ 85,000 | | | | | |
| OPERATION & MAINTENANCE OF PLANT (O&MP) | \$ 65,749 | \$ 63,578 | 25.16% | | \$ (2,171) | -3% | |
| STIP & O&MP SUBTOTAL | \$ 157,253 | \$ 252,699 | | 2.04% | \$ 95,446 | 60.70% | |
| TOTAL ESTIMATED COMMON FUNDS INCOME | \$ 10,916,638 | \$ 12,383,835 | | 100.00% | \$ 1,467,197 | 13.44% | |
| BUDGETED EXPENSES BY TYPE (EXCLUDES AUXILIARIES) | | | | | | | |
| DEBT SERVICE | \$ 3,799,710 | \$ 3,799,710 | | 30.68% | \$ - | 0.00% | |
| RESERVE CONTRIBUTION (5% OF FEE INCOME) | \$ 351,384 | \$ 432,771 | | 3.49% | \$ 81,387 | 23.16% | |
| STAFFING EXPENSES | | | | | | | |
| CAREER STAFF | \$ 2,412,946 | \$ 2,654,570 | 64.13% | 21.44% | \$ 241,624 | 10% | 3 |
| STUDENT STAFF | \$ 546,394 | \$ 504,500 | 12.19% | 4.07% | \$ (41,894) | -8% | |
| EMPLOYEE BENEFITS | \$ 1,359,173 | \$ 1,440,082 | 34.79% | 11.63% | \$ 80,909 | 6% | 4 |
| ESTIMATED SALARY SAVINGS (10%) | \$ (431,851) | \$ (459,915) | -11.11% | -3.71% | \$ (28,064) | 6% | |
| STAFFING EXPENSES SUBTOTAL | \$ 3,886,662 | \$ 4,139,237 | | 33.43% | \$ 252,575 | 6.50% | 5 |
| OPERATING EXPENSES | | | | | | | |
| SUPPLIES & EXPENSES | | | | | | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 780,633 | \$ 781,485 | 19.13% | | \$ 852 | 0% | 6,10 |
| 1a. OVERHEAD (ASSA TAX) | \$ - | \$ 20,695 | 0.51% | | | | 7 |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ 26,855 | \$ 24,180 | 0.59% | | \$ (2,675) | -10% | 8 |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO) | \$ 117,337 | \$ 127,100 | 3.11% | | \$ 9,763 | 8% | 11 |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN) | \$ 236,600 | \$ 17,855 | 0.44% | | \$ (218,745) | -92% | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ 589,794 | \$ 644,000 | 15.76% | | \$ 54,206 | 9% | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ 837,929 | \$ 2,036,970 | 49.85% | | \$ 1,199,041 | 143% | 12 |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ 30,000 | \$ 182,000 | 4.45% | | \$ 152,000 | 507% | 12 |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ 57,887 | \$ 49,660 | 1.22% | | \$ (8,227) | -14% | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ 274,150 | \$ 202,050 | 4.94% | | \$ (72,100) | -26% | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 2,951,185 | \$ 4,085,995 | 98.19% | | \$ 1,134,810 | 38% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ 788,000 | \$ 53,000 | 1.27% | | \$ (735,000) | -93% | |
| TRAVEL, CONFERENCE & GARAGE CHARGES | \$ 51,700 | \$ 22,200 | 0.53% | | \$ (29,500) | -57% | 9 |
| OPERATING EXPENSES SUBTOTAL | \$ 3,790,885 | \$ 4,161,195 | | 33.60% | \$ 370,310 | 9.77% | |
| NO RESERVE CONTRIBUTION | \$ (351,384) | \$ (149,771) | | -1.21% | \$ 201,613 | -57.38% | |
| TOTAL BUDGETED COMMON FUNDS EXPENSES BY TYPE | \$ 11,477,257 | \$ 12,383,142 | | 100.00% | \$ 905,885 | 7.89% | |
| ANNUAL SURPLUS/(DEFICIT) | \$ (560,619) | \$ 693 | | | \$ 561,312 | 100.12% | |
| ENDING BUDGETED RESERVE BALANCE | \$ 2,517,664 | \$ 2,518,357 | | | \$ 693 | 0.03% | |

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| TYPE OR UNIT | 2014-15 APPROVED BUDGET | 2015-16 Requested BUDGET | % OF SUBTOTAL | % OF TOTAL | \$ INCREASE/ (DECREASE) | % INCREASE/ -DECREASE | FOOT NOTES: |
|---|-------------------------------|--------------------------------|---------------------|------------------|-------------------------------|-----------------------------|----------------|
| BUDGETED NON-AUXILIARY EXPENSES BY UNIT (EXCLUDES AUXILIARIES) | | | | | | | |
| DEBT SERVICE | \$ 3,799,710 | \$ 3,799,710 | | 30.68% | \$ - | 0.00% | |
| RESERVE CONTRIBUTION (5% OF FEE INCOME) | \$ 351,384 | \$ 432,771 | | 3.49% | \$ 81,387 | 23.16% | |
| UNIVERSAL EXPENSES | | | | | | | |
| PURCHASED UTILITIES | | | | | | | |
| SUPPLIES & EXPENSES | | | | | | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 700,000 | \$ 700,000 | 100.00% | | \$ - | 0% | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ - | \$ - | 0.00% | | \$ - | | |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO | \$ - | \$ - | 0.00% | | \$ - | | |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN | \$ - | \$ - | 0.00% | | \$ - | | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ - | \$ - | 0.00% | | \$ - | | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ - | \$ - | 0.00% | | \$ - | | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ - | 0.00% | | \$ - | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ - | \$ - | 0.00% | | \$ - | | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ - | \$ - | 0.00% | | \$ - | | |
| PURCHASED UTILITIES SUBTOTAL | \$ 700,000 | \$ 700,000 | | 5.65% | \$ - | 0.00% | |
| CAPITAL PROJECTS | | | | | | | |
| SUPPLIES & EXPENSES | | | | | | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ - | \$ - | 0.00% | | \$ - | 0% | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ - | \$ - | 0.00% | | \$ - | | |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO | \$ 15,000 | \$ - | 0.00% | | \$ (15,000) | -100% | |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN | \$ - | \$ - | 0.00% | | \$ - | | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ - | \$ - | 0.00% | | \$ - | | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ 126,874 | \$ 425,000 | 100.00% | | \$ 298,126 | 235% | 12 |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ - | 0.00% | | \$ - | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ - | \$ - | 0.00% | | \$ - | | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ - | \$ - | 0.00% | | \$ - | | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ 35,000 | \$ - | 0.00% | | \$ (35,000) | -100% | |
| CAPITAL PROJECTS SUBTOTAL | \$ 176,874 | \$ 425,000 | | 3.43% | \$ 248,126 | 140.28% | |
| DEFERRED MAINTENANCE (ISES PROJECTS) | | | | | | | |
| SUPPLIES & EXPENSES | | | | | | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ - | \$ - | 0.00% | | \$ - | | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ - | \$ - | 0.00% | | \$ - | | |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO | \$ - | \$ - | 0.00% | | \$ - | | |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN | \$ - | \$ - | 0.00% | | \$ - | | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ - | \$ - | 0.00% | | \$ - | | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ 7,535 | \$ 1,087,000 | 100.00% | | \$ 1,079,465 | 14326% | 12 |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ - | 0.00% | | \$ - | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ - | \$ - | 0.00% | | \$ - | | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ - | \$ - | 0.00% | | \$ - | | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ 700,000 | \$ - | 0.00% | | \$ - | - | |
| DEFERRED MAINTENANCE (ISES PROJECTS) SUBTOTAL | \$ 707,535 | \$ 1,087,000 | | 8.78% | \$ 379,465 | 53.63% | |
| FURNITURE & EQUIPMENT REPLACEMENT | | | | | | | |
| SUPPLIES & EXPENSES | | | | | | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ - | \$ - | 0.00% | | \$ - | | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ - | \$ - | 0.00% | | \$ - | | |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO | \$ - | \$ - | 0.00% | | \$ - | | |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN | \$ 153,000 | \$ - | 0.00% | | \$ (153,000) | -100% | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ - | \$ - | 0.00% | | \$ - | | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ - | \$ - | 0.00% | | \$ - | | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ - | 0.00% | | \$ - | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ - | \$ - | 0.00% | | \$ - | | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ - | \$ - | 0.00% | | \$ - | | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 153,000 | \$ - | 0.00% | | \$ (153,000) | -100% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ - | \$ - | 0.00% | | \$ - | | |
| FURNITURE & EQUIPMENT REPLACEMENT SUBTOTAL | \$ 153,000 | \$ - | | 0.00% | \$ (153,000) | -100.00% | |

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| TYPE OR UNIT | 2014-15 APPROVED BUDGET | 2015-16 Requested BUDGET | % OF SUBTOTAL | % OF TOTAL | \$ INCREASE/ (DECREASE) | % INCREASE/ -DECREASE | FOOT NOTES |
|--|-------------------------------|--------------------------------|---------------------|------------------|-------------------------------|-----------------------------|---------------|
| FEES & ASSESSMENTS | | | | | | | |
| SUPPLIES & EXPENSES | | | | | | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 20,775 | \$ 9,000 | 30.31% | | \$ (11,775) | -57% | 10 |
| 1a. OVERHEAD (ASSA TAX) | \$ - | \$ 20,695 | 69.69% | | \$ - | | 7 |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ - | \$ - | 0.00% | | \$ - | | |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO) | \$ 350 | \$ - | 0.00% | | \$ (350) | -100% | |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN) | \$ - | \$ - | 0.00% | | \$ - | | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ - | \$ - | 0.00% | | \$ - | | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ - | \$ - | 0.00% | | \$ - | | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ - | 0.00% | | \$ - | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ - | \$ - | 0.00% | | \$ - | | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ - | \$ - | 0.00% | | \$ - | | |
| FEES & ASSESSMENTS SUBTOTAL | \$ 21,125 | \$ 29,695 | | 0.24% | \$ 8,570 | 40.57% | |
| GENERAL EXPENSES | | | | | | | |
| CAREER STAFFING | \$ - | \$ - | 0.00% | | \$ - | | |
| EMPLOYEE BENEFITS | \$ - | \$ - | 0.00% | | \$ - | | |
| SUPPLIES & EXPENSES | | | | | | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ - | \$ - | 0.00% | | \$ - | | |
| 1a. OVERHEAD (ASSA TAX) | \$ - | \$ - | | | \$ - | | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ 4,500 | \$ 17,500 | 63.41% | | \$ 13,000 | 289% | 8 |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO) | \$ 200 | \$ 100 | 0.36% | | \$ (100) | -50% | |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN) | \$ 32,000 | \$ - | 0.00% | | \$ (32,000) | -100% | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ 2,500 | \$ 2,000 | 7.25% | | \$ (500) | -20% | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ 8,000 | \$ 8,000 | 28.99% | | \$ - | 0% | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ - | 0.00% | | \$ - | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ - | \$ - | 0.00% | | \$ - | | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ 1,000 | \$ - | 0.00% | | \$ (1,000) | -100% | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 48,200 | \$ 27,600 | 66.35% | 0.22% | \$ (20,600) | -42.74% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ - | \$ - | | | | | |
| TRAVEL, CONFERENCE & GARAGE CHARGES | \$ 3,000 | \$ 14,000 | | | | | 9 |
| GENERAL EXPENSES SUBTOTAL | \$ 51,200 | \$ 41,600 | | | \$ - | | |
| UNIVERSAL EXPENSES SUBTOTAL | \$ 1,809,734 | \$ 2,283,295 | | 18.44% | \$ 473,561 | 26.17% | |
| ADMINISTRATION | | | | | | | |
| DIRECTOR'S OFFICE | | | | | | | |
| CAREER STAFFING | \$ 164,774 | \$ 166,636 | 63.15% | | \$ 1,862 | 1% | 3 |
| STUDENT STAFFING | \$ - | \$ - | 0.00% | | \$ - | | |
| EMPLOYEE BENEFITS | \$ 85,888 | \$ 88,636 | 33.59% | | \$ 2,748 | 3% | 4 |
| SUPPLIES & EXPENSES | | | | | | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 900 | \$ 900 | 10.47% | | \$ - | 0% | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ 2,300 | \$ - | 0.00% | | \$ (2,300) | -100% | |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO) | \$ 6,000 | \$ 6,000 | 69.77% | | \$ - | 0% | 11 |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN) | \$ - | \$ - | 0.00% | | \$ - | | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ 700 | \$ 1,200 | 13.95% | | \$ 500 | 71% | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ 2,000 | \$ 500 | 5.81% | | \$ (1,500) | -75% | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ - | 0.00% | | \$ - | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ - | \$ - | 0.00% | | \$ - | | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ - | \$ - | 0.00% | | \$ - | | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 11,900 | \$ 8,600 | 3.26% | | \$ (3,300) | -28% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ - | \$ - | 0.00% | | \$ - | | |
| TRAVEL, CONFERENCE & GARAGE CHARGES | \$ 6,000 | \$ - | 0.00% | | \$ (6,000) | -100% | 9 |
| DIRECTOR'S OFFICE SUBTOTAL | \$ 268,562 | \$ 263,872 | | 2.13% | \$ (4,690) | -1.75% | |

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|---|-------------------------------|--------------------------------|---------------------|------------------|-------------------------------|-----------------------------|---------------|
| UCAB | | | | | | | |
| CAREER STAFFING | \$ - | \$ - | 0.00% | | \$ - | | |
| STUDENT STAFFING | \$ 8,500 | \$ 8,500 | 35.71% | | \$ - | 0% | |
| EMPLOYEE BENEFITS | \$ 150 | \$ 100 | 0.42% | | \$ (50) | -33% | 4 |
| SUPPLIES & EXPENSES | | | | | \$ - | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 100 | \$ 100 | 0.66% | | \$ - | 0% | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ 400 | \$ - | 0.00% | | \$ (400) | -100% | |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO | \$ - | \$ 5,000 | 32.89% | | \$ 5,000 | | |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN | \$ - | \$ - | 0.00% | | \$ - | | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ - | \$ - | 0.00% | | \$ - | | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ 10,000 | \$ 10,000 | 65.79% | | \$ - | 0% | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ - | 0.00% | | \$ - | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ - | \$ 100 | 0.66% | | \$ 100 | | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECU | \$ - | \$ - | 0.00% | | \$ - | | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 10,500 | \$ 15,200 | 63.87% | | \$ 4,700 | 45% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ - | \$ - | 0.00% | | \$ - | | |
| TRAVEL, CONFERENCE & GARAGE CHARGES | \$ - | \$ - | 0.00% | | \$ - | | |
| UCAB SUBTOTAL | \$ 19,150 | \$ 23,800 | | 0.19% | \$ 4,650 | 24.28% | |
| ADMINISTRATION SUBTOTAL | \$ 287,712 | \$ 287,672 | | 2.32% | \$ (40) | -0.01% | |
| OPERATIONS | | | | | | | |
| RETAIL OPERATIONS | | | | | | | |
| CAREER STAFFING | \$ 135,766 | \$ 131,225 | 62.84% | | \$ (4,541) | -3% | 3 |
| STUDENT STAFFING | \$ 4,660 | \$ 5,000 | 2.39% | | \$ 340 | 7% | |
| EMPLOYEE BENEFITS | \$ 69,241 | \$ 65,613 | 31.42% | | \$ (3,628) | -5% | 4 |
| SUPPLIES & EXPENSES | | | | | \$ - | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 1,448 | \$ 1,500 | 21.43% | | \$ 52 | 4% | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ 1,222 | \$ - | 0.00% | | \$ (1,222) | -100% | |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO | \$ 3,000 | \$ 3,000 | 42.86% | | \$ - | 0% | 11 |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN | \$ 500 | \$ - | 0.00% | | \$ (500) | -100% | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ - | \$ 500 | 7.14% | | \$ 500 | | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ 2,000 | \$ 2,000 | 28.57% | | \$ - | 0% | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ - | 0.00% | | \$ - | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ 667 | \$ - | 0.00% | | \$ (667) | -100% | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECU | \$ - | \$ - | 0.00% | | \$ - | | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 8,837 | \$ 7,000 | 3.35% | | \$ (1,837) | -21% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ - | \$ - | 0.00% | | \$ - | | |
| TRAVEL, CONFERENCE & GARAGE CHARGES | \$ 1,800 | \$ - | 0.00% | | \$ (1,800) | -100% | |
| RETAIL OPERATIONS SUBTOTAL | \$ 220,304 | \$ 208,838 | | 1.69% | \$ (11,467) | -5.20% | |
| BUSINESS OPERATIONS | | | | | | | |
| CAREER STAFFING | \$ 243,095 | \$ 310,847 | 60.56% | | \$ 67,752 | 28% | 3 |
| STUDENT STAFFING | \$ 13,790 | \$ 20,000 | 3.90% | | \$ 6,210 | 45% | |
| EMPLOYEE BENEFITS | \$ 127,487 | \$ 165,478 | 32.24% | | \$ 37,991 | 30% | 4 |
| SUPPLIES & EXPENSES | | | | | \$ - | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 1,200 | \$ 1,700 | 10.03% | | \$ 500 | 42% | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ 1,000 | \$ - | 0.00% | | \$ (1,000) | -100% | 8 |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO | \$ 8,000 | \$ 9,000 | 53.08% | | \$ 1,000 | 13% | 11 |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN | \$ - | \$ 2,255 | 13.30% | | \$ 2,255 | | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ 3,000 | \$ 4,000 | 23.59% | | \$ 1,000 | 33% | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ - | \$ - | 0.00% | | \$ - | | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ - | 0.00% | | \$ - | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ - | \$ - | 0.00% | | \$ - | | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECU | \$ - | \$ - | 0.00% | | \$ - | | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 13,200 | \$ 16,955 | 3.30% | | \$ 3,755 | 28% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ - | \$ - | 0.00% | | \$ - | | |
| TRAVEL, CONFERENCE & GARAGE CHARGES | \$ 1,400 | \$ - | 0.00% | | \$ (1,400) | -100% | |
| BUSINESS OPERATIONS SUBTOTAL | \$ 398,972 | \$ 513,280 | | 4.14% | \$ 114,308 | 28.65% | |

UC SAN DIEGO UNIVERSITY CENTERS
FISCAL YEAR 2015-16 BUDGET
ESTIMATED INCOME & BUDGETED EXPENSES BY TYPE & UNIT

| TYPE OR UNIT | 2014-15 APPROVED BUDGET | 2015-16 Requested BUDGET | % OF SUBTOTAL | % OF TOTAL | \$ INCREASE/ (DECREASE) | % INCREASE/ -DECREASE | FOOT NOTES |
|--|-------------------------------|--------------------------------|---------------------|------------------|-------------------------------|-----------------------------|---------------|
| COMPUTING | | | | | | | |
| CAREER STAFFING | \$ 132,972 | \$ 136,957 | 59.32% | | \$ 3,984 | 3% | 3 |
| STUDENT STAFFING | \$ 4,500 | \$ 3,000 | 1.30% | | \$ (1,500) | -33% | |
| EMPLOYEE BENEFITS | \$ 65,948 | \$ 65,786 | 28.49% | | \$ (163) | 0% | 4 |
| SUPPLIES & EXPENSES | | | | | \$ - | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 18,000 | \$ 19,150 | 76.14% | | \$ 1,150 | 6% | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ 1,253 | \$ - | 0.00% | | \$ (1,253) | -100% | |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO) | \$ 3,300 | \$ 1,000 | 3.98% | | \$ (2,300) | -70% | 11 |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN) | \$ 2,600 | \$ 2,000 | 7.95% | | \$ (600) | -23% | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ 1,544 | \$ 3,000 | 11.93% | | \$ 1,456 | 94% | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ - | \$ - | 0.00% | | \$ - | | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ - | 0.00% | | \$ - | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ - | \$ - | 0.00% | | \$ - | | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ - | \$ - | 0.00% | | \$ - | | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 26,697 | \$ 25,150 | 10.89% | | \$ (1,547) | -6% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ - | \$ - | 0.00% | | \$ - | | |
| TRAVEL, CONFERENCE & GARAGE CHARGES | \$ 2,000 | \$ - | 0.00% | | \$ (2,000) | -100% | |
| COMPUTING SUBTOTAL | \$ 232,118 | \$ 230,892 | | 1.86% | \$ (1,226) | -0.53% | |
| FACILITY OPERATIONS | | | | | | | |
| CAREER STAFFING | \$ 230,964 | \$ 240,333 | 37.35% | | \$ 9,369 | 4% | 3 |
| STUDENT STAFFING | \$ 164,000 | \$ 170,000 | 26.42% | | \$ 6,000 | 4% | |
| EMPLOYEE BENEFITS | \$ 117,791 | \$ 120,166 | 18.67% | | \$ 2,375 | 2% | 4 |
| SUPPLIES & EXPENSES | | | | | \$ - | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 2,000 | \$ 2,400 | 2.34% | | \$ 400 | 20% | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ 3,000 | \$ - | 0.00% | | \$ (3,000) | -100% | |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO) | \$ 12,000 | \$ 10,000 | 9.76% | | \$ (2,000) | -17% | 11 |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN) | \$ 2,000 | \$ 100 | 0.10% | | \$ (1,900) | -95% | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ 40,000 | \$ 50,000 | 48.78% | | \$ 10,000 | 25% | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ 40,000 | \$ 40,000 | 39.02% | | \$ - | 0% | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ - | 0.00% | | \$ - | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ 1,500 | \$ - | 0.00% | | \$ (1,500) | -100% | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ - | \$ - | 0.00% | | \$ - | | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 100,500 | \$ 102,500 | 15.93% | | \$ 2,000 | 2% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ 9,500 | \$ 9,500 | 1.48% | | \$ - | 0% | |
| TRAVEL, CONFERENCE & GARAGE CHARGES | \$ 6,000 | \$ 1,000 | 0.16% | | \$ (5,000) | -83% | 9 |
| FACILITY OPERATIONS SUBTOTAL | \$ 628,755 | \$ 643,499 | | 5.20% | \$ 14,744 | 2.35% | |
| MAINTENANCE | | | | | | | |
| CAREER STAFFING | \$ 340,624 | \$ 439,330 | 35.38% | | \$ 98,706 | 29% | 3 |
| STUDENT STAFFING | \$ 17,500 | \$ 15,000 | 1.21% | | \$ (2,500) | -14% | |
| EMPLOYEE BENEFITS | \$ 172,744 | \$ 203,529 | 16.39% | | \$ 30,785 | 18% | 4 |
| SUPPLIES & EXPENSES | | | | | \$ - | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 4,000 | \$ 10,000 | 1.76% | | \$ 6,000 | 150% | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ 2,200 | \$ - | 0.00% | | \$ (2,200) | -100% | |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO) | \$ 6,400 | \$ 17,000 | 3.00% | | \$ 10,600 | 166% | 11 |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN) | \$ 500 | \$ 500 | 0.09% | | \$ - | 0% | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ 260,000 | \$ 310,000 | 54.63% | | \$ 50,000 | 19% | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ 250,000 | \$ 200,000 | 35.24% | | \$ (50,000) | -20% | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ 30,000 | 5.29% | | \$ 30,000 | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ - | \$ - | 0.00% | | \$ - | | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ - | \$ - | 0.00% | | \$ - | | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 523,100 | \$ 567,500 | 45.70% | | \$ 44,400 | 8% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ 16,000 | \$ 16,000 | 1.29% | | \$ - | 0% | |
| TRAVEL, CONFERENCE & GARAGE CHARGES | \$ 3,000 | \$ 500 | 0.04% | | \$ (2,500) | -83% | 9 |
| MAINTENANCE SUBTOTAL | \$ 1,072,968 | \$ 1,241,859 | | 10.03% | \$ 168,891 | 15.74% | |

UC SAN DIEGO UNIVERSITY CENTERS
FISCAL YEAR 2015-16 BUDGET
ESTIMATED INCOME & BUDGETED EXPENSES BY TYPE & UNIT

| TYPE OR UNIT | 2014-15 APPROVED BUDGET | 2015-16 Requested BUDGET | % OF SUBTOTAL | % OF TOTAL | \$ INCREASE/ (DECREASE) | % INCREASE/ -DECREASE | FOOT NOTES |
|---|-------------------------------|--------------------------------|---------------------|------------------|-------------------------------|-----------------------------|---------------|
| CUSTODIAL | | | | | | | |
| CAREER STAFFING | \$ 684,461 | \$ 687,710 | 39.22% | | \$ 3,249 | 0% | 3 |
| STUDENT STAFFING | \$ 79,250 | \$ 73,000 | 4.16% | | \$ (6,250) | -8% | |
| EMPLOYEE BENEFITS | \$ 476,809 | \$ 460,738 | 26.27% | | \$ (16,071) | -3% | 4 |
| SUPPLIES & EXPENSES | | | | | \$ - | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 4,000 | \$ 4,135 | 0.79% | | \$ 135 | 3% | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ 1,000 | \$ - | 0.00% | | \$ (1,000) | -100% | |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO | \$ 4,500 | \$ 4,000 | 0.76% | | \$ (500) | -11% | 11 |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN | \$ - | \$ - | 0.00% | | \$ - | | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ 130,000 | \$ 160,000 | 30.58% | | \$ 30,000 | 23% | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ 325,000 | \$ 215,000 | 41.10% | | \$ (110,000) | -34% | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ 30,000 | \$ 140,000 | 26.76% | | \$ 110,000 | 367% | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ - | \$ - | 0.00% | | \$ - | | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ - | \$ - | 0.00% | | \$ - | | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 494,500 | \$ 523,135 | 29.83% | | \$ 28,635 | 6% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ 7,500 | \$ 7,500 | 0.43% | | \$ - | 0% | |
| TRAVEL, CONFERENCE & GARAGE CHARGES | \$ 4,000 | \$ 1,500 | 0.09% | | \$ (2,500) | -63% | 9 |
| CUSTODIAL SUBTOTAL | \$ 1,746,520 | \$ 1,753,582 | | 14.16% | \$ 7,062 | 0.40% | |
| BUILDING B | | | | | | | |
| CAREER STAFFING | \$ - | \$ - | 0.00% | | \$ - | | |
| STUDENT STAFFING | \$ 2,794 | \$ - | 0.00% | | \$ (2,794) | -100% | |
| EMPLOYEE BENEFITS | \$ 50 | \$ - | 0.00% | | \$ (50) | -100% | 4 |
| SUPPLIES & EXPENSES | | | | | \$ - | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 19,000 | \$ 20,050 | 70.30% | | \$ 1,050 | 6% | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ - | \$ - | 0.00% | | \$ - | | |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO | \$ 2,000 | \$ - | 0.00% | | \$ (2,000) | -100% | |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN | \$ - | \$ - | 0.00% | | \$ - | | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ 1,500 | \$ 4,300 | 15.08% | | \$ 2,800 | 187% | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ 5,000 | \$ 2,170 | 7.61% | | \$ (2,830) | -57% | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ 2,000 | 7.01% | | \$ 2,000 | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ - | \$ - | 0.00% | | \$ - | | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ - | \$ - | 0.00% | | \$ - | | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 27,500 | \$ 28,520 | 100.00% | | \$ 1,020 | 4% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ - | \$ - | 0.00% | | \$ - | | |
| TRAVEL, CONFERENCE & GARAGE CHARGES | \$ - | \$ - | 0.00% | | \$ - | | |
| BUILDING B SUBTOTAL | \$ 30,344 | \$ 28,520 | | 0.23% | \$ (1,824) | -6.01% | |
| TECHNICAL SERVICES | | | | | | | |
| CAREER STAFFING | \$ 167,165 | \$ 213,046 | 38.55% | | \$ 45,881 | 27% | 3 |
| STUDENT STAFFING | \$ 128,940 | \$ 100,000 | 18.09% | | \$ (28,940) | -22% | |
| EMPLOYEE BENEFITS | \$ 82,816 | \$ 100,149 | 18.12% | | \$ 17,333 | 21% | 4 |
| SUPPLIES & EXPENSES | | | | | \$ - | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 3,000 | \$ 3,000 | 2.56% | | \$ - | 0% | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ 1,500 | \$ - | 0.00% | | \$ (1,500) | -100% | |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO | \$ 1,500 | \$ 17,000 | 14.53% | | \$ 15,500 | 1033% | 11 |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN | \$ 30,000 | \$ 5,000 | 4.27% | | \$ (25,000) | -83% | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ 35,000 | \$ 90,000 | 76.92% | | \$ 55,000 | 157% | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ 1,500 | \$ 2,000 | 1.71% | | \$ 500 | 33% | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ - | 0.00% | | \$ - | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ 70,000 | \$ - | 0.00% | | \$ (70,000) | -100% | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ - | \$ - | 0.00% | | \$ - | | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 142,500 | \$ 117,000 | 21.17% | | \$ (25,500) | -18% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ 20,000 | \$ 20,000 | 3.62% | | \$ - | 0% | |
| TRAVEL, CONFERENCE & GARAGE CHARGES | \$ 6,000 | \$ 2,500 | 0.45% | | \$ (3,500) | -58% | 9 |
| TECHNICAL SERVICES SUBTOTAL | \$ 547,421 | \$ 552,695 | | 4.46% | \$ 5,274 | 0.96% | |

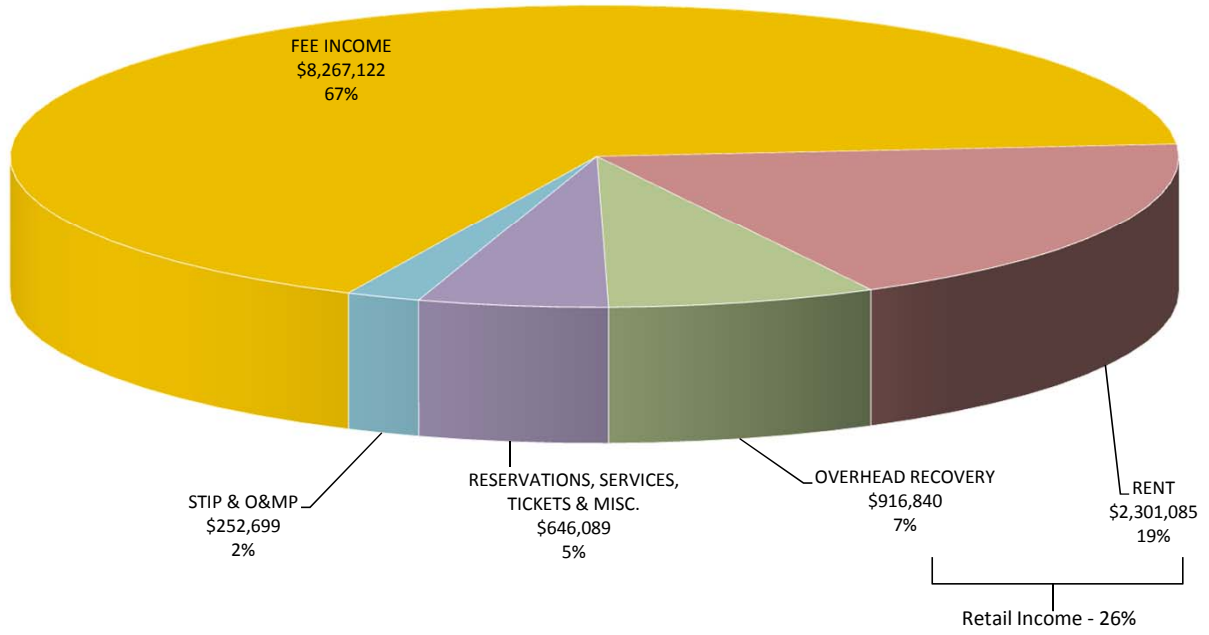
UC SAN DIEGO UNIVERSITY CENTERS
FISCAL YEAR 2015-16 BUDGET
ESTIMATED INCOME & BUDGETED EXPENSES BY TYPE & UNIT

| TYPE OR UNIT | 2014-15 APPROVED BUDGET | 2015-16 Requested BUDGET | % OF SUBTOTAL | % OF TOTAL | \$ INCREASE/ (DECREASE) | % INCREASE/ -DECREASE | FOOT NOTES |
|--|-------------------------------|--------------------------------|---------------------|------------------|-------------------------------|-----------------------------|---------------|
| RESERVATIONS | | | | | | | |
| CAREER STAFFING | \$ 136,565 | \$ 141,654 | 52.52% | | \$ 5,089 | 4% | 3 |
| STUDENT STAFFING | \$ 20,760 | \$ 18,000 | 6.67% | | \$ (2,760) | -13% | |
| EMPLOYEE BENEFITS | \$ 73,053 | \$ 80,577 | 29.87% | | \$ 7,524 | 10% | 4 |
| SUPPLIES & EXPENSES | | | | | \$ - | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 5,000 | \$ 8,000 | 27.12% | | \$ 3,000 | 60% | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ 1,800 | \$ - | 0.00% | | \$ (1,800) | -100% | |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO) | \$ 8,000 | \$ 8,000 | 27.12% | | \$ - | 0% | 11 |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN) | \$ 10,000 | \$ 2,000 | 6.78% | | \$ (8,000) | -80% | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ 5,000 | \$ 3,000 | 10.17% | | \$ (2,000) | -40% | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ 8,000 | \$ 6,000 | 20.34% | | \$ (2,000) | -25% | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ - | 0.00% | | \$ - | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ 150 | \$ 500 | 1.69% | | \$ 350 | 233% | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ 1,000 | \$ 2,000 | 6.78% | | \$ 1,000 | 100% | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 38,950 | \$ 29,500 | 10.94% | | \$ (9,450) | -24% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ - | \$ - | 0.00% | | \$ - | | |
| TRAVEL, CONFERENCE & GARAGE CHARGES | \$ 6,500 | \$ - | 0.00% | | \$ (6,500) | -100% | |
| RESERVATIONS SUBTOTAL | \$ 275,828 | \$ 269,731 | | 2.18% | \$ (6,097) | -2.21% | |
| OPERATIONS SUBTOTAL | \$ 5,153,230 | \$ 5,442,897 | | 43.95% | \$ 289,667 | 5.62% | |
| PROGRAMS | | | | | | | |
| PROGRAMS | | | | | | | |
| CAREER STAFFING | \$ 63,838 | \$ 68,499 | 26.00% | | \$ 4,661 | 7% | 3 |
| STUDENT STAFFING | \$ 40,680 | \$ 30,000 | 11.39% | | \$ (10,680) | -26% | |
| EMPLOYEE BENEFITS | \$ 31,560 | \$ 33,017 | 12.53% | | \$ 1,457 | 5% | 4 |
| SUPPLIES & EXPENSES | | | | | \$ - | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 610 | \$ 800 | 0.61% | | \$ 190 | 31% | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ 600 | \$ 600 | 0.46% | | \$ - | 0% | 8 |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO) | \$ 6,000 | \$ 6,000 | 4.57% | | \$ - | 0% | 11 |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN) | \$ 2,000 | \$ 2,000 | 1.52% | | \$ - | 0% | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ 29,550 | \$ 5,000 | 3.81% | | \$ (24,550) | -83% | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ 21,720 | \$ 12,000 | 9.13% | | \$ (9,720) | -45% | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ 10,000 | 7.61% | | \$ 10,000 | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ 6,510 | \$ 5,000 | 3.81% | | \$ (1,510) | -23% | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ 162,100 | \$ 90,000 | 68.49% | | \$ (72,100) | -44% | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 229,090 | \$ 131,400 | 49.88% | | \$ (97,690) | -43% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ - | \$ - | 0.00% | | \$ - | | |
| TRAVEL, CONFERENCE & GARAGE CHARGES | \$ 3,000 | \$ 500 | 0.19% | | \$ (2,500) | -83% | 9 |
| PROGRAMS SUBTOTAL | \$ 368,168 | \$ 263,416 | | 2.13% | \$ (104,752) | -28.45% | |
| THE LOFT | | | | | | | |
| CAREER STAFFING | \$ 63,838 | \$ 68,499 | 21.77% | | \$ 4,661 | 7% | 3 |
| STUDENT STAFFING | \$ 40,680 | \$ 40,000 | 12.71% | | \$ (680) | -2% | |
| EMPLOYEE BENEFITS | \$ 31,560 | \$ 33,017 | 10.49% | | \$ 1,457 | 5% | 4 |
| SUPPLIES & EXPENSES | | | | | \$ - | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 250 | \$ 350 | 0.20% | | \$ 100 | 40% | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ 5,200 | \$ 5,200 | 3.04% | | \$ - | 0% | 8 |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO) | \$ 6,000 | \$ 6,000 | 3.51% | | \$ - | 0% | 11 |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN) | \$ - | \$ - | 0.00% | | \$ - | | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ 8,000 | \$ 8,000 | 4.68% | | \$ - | 0% | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ 17,300 | \$ 17,300 | 10.12% | | \$ - | 0% | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ - | 0.00% | | \$ - | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ 24,060 | \$ 24,060 | 14.07% | | \$ - | 0% | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECUR | \$ 110,050 | \$ 110,050 | 64.37% | | \$ - | 0% | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 170,860 | \$ 170,960 | 54.33% | | \$ 100 | 0% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ - | \$ - | 0.00% | | \$ - | | |
| TRAVEL, CONFERENCE & GARAGE CHARGES | \$ 3,000 | \$ 2,200 | 0.70% | | \$ (800) | -27% | 9 |
| THE LOFT SUBTOTAL | \$ 309,938 | \$ 314,676 | | 2.54% | \$ 4,738 | 1.53% | |
| PROGRAMS SUBTOTAL | \$ 678,106 | \$ 578,093 | | 4.67% | \$ (100,014) | -14.75% | |

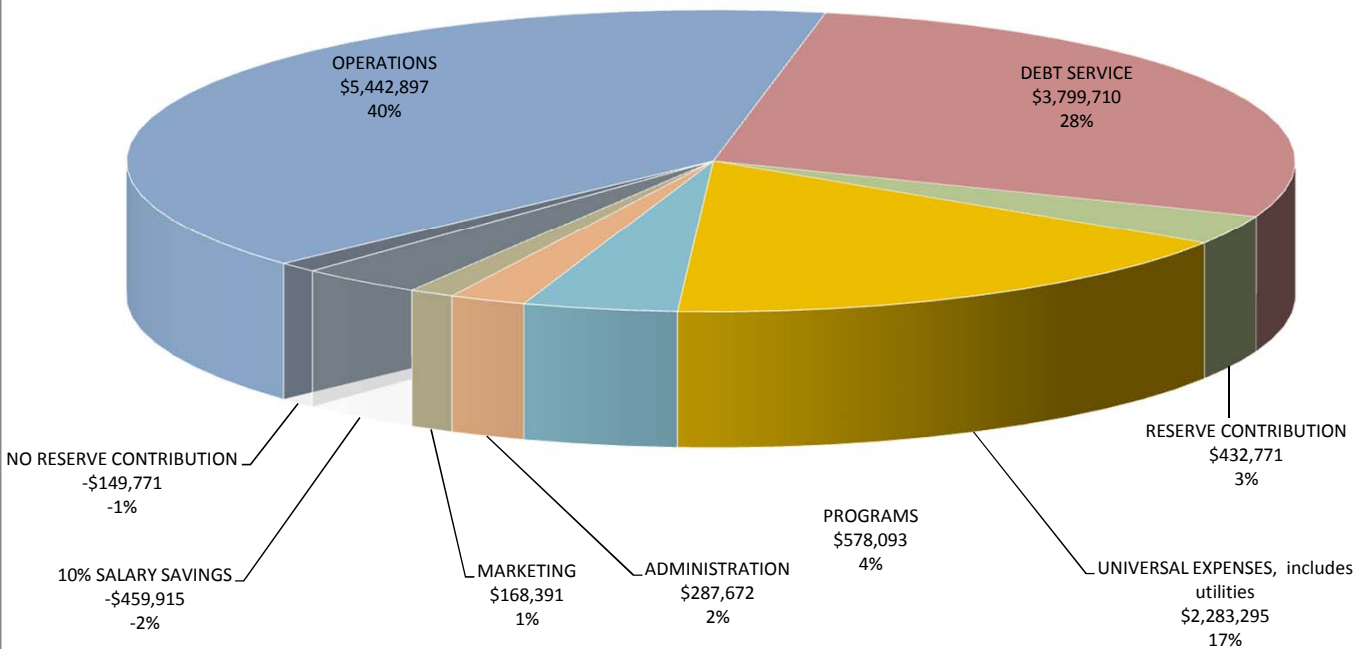
UC SAN DIEGO UNIVERSITY CENTERS
FISCAL YEAR 2015-16 BUDGET
ESTIMATED INCOME & BUDGETED EXPENSES BY TYPE & UNIT

| TYPE OR UNIT | 2014-15 APPROVED BUDGET | 2015-16 Requested BUDGET | % OF SUBTOTAL | % OF TOTAL | \$ INCREASE/ (DECREASE) | % INCREASE/ -DECREASE | FOOT NOTES |
|---|-------------------------------|--------------------------------|---------------------|------------------|-------------------------------|-----------------------------|---------------|
| MARKETING | | | | | | | |
| CAREER STAFFING | \$ 48,883 | \$ 49,836 | 29.60% | | \$ 953 | 2% | 3 |
| STUDENT STAFFING | \$ 20,340 | \$ 22,000 | 13.06% | | \$ 1,660 | 8% | |
| EMPLOYEE BENEFITS | \$ 24,076 | \$ 23,275 | 13.82% | | \$ (800) | -3% | 4 |
| SUPPLIES & EXPENSES | | | | | \$ - | | |
| 1. OVERHEAD (UTILITIES, IT RECHARGES, COGS & INSURANCE) | \$ 350 | \$ 400 | 0.55% | | \$ 50 | 14% | |
| 2. STAFF DEVELOPMENT (TRAINING, CATERING & MEALS) | \$ 880 | \$ 880 | 1.20% | | \$ - | 0% | 8 |
| 3. GENERAL OFFICE (COPYING, MAIL, OFFICE SUPPLIES, TELECO | \$ 35,087 | \$ 35,000 | 47.76% | | \$ (87) | 0% | 11 |
| 4. DURABLE GOODS (COMPUTING EQUIPMENT & OFFICE FURN | \$ 4,000 | \$ 4,000 | 5.46% | | \$ - | 0% | |
| 5. SUPPLIES (AV, CONSTRUCTION, CLEANING, TOOLS & MISC.) | \$ 3,000 | \$ 3,000 | 4.09% | | \$ - | 0% | |
| 6. SERVICES (RENTAL, FM RECHARGES, REPAIRS, TES & MISC.) | \$ 13,000 | \$ 10,000 | 13.65% | | \$ (3,000) | -23% | |
| 7. CONTRACTS (CONSULTANTS, CUSTODIAL, MAINTENANCE & | \$ - | \$ - | 0.00% | | \$ - | | |
| 8. MARKETING (ADVERTISING, GRAPHICS & PRINTING) | \$ 25,000 | \$ 20,000 | 27.29% | | \$ (5,000) | -20% | |
| 9. PROGRAMMING (FILM RENTAL, ARTIST CONTRACTS & SECU | \$ - | \$ - | 0.00% | | \$ - | | |
| SUPPLIES & EXPENSES SUBTOTAL | \$ 81,317 | \$ 73,280 | 43.52% | | \$ (8,037) | -10% | |
| INVENTORIAL EQUIPMENT (>\$5,000) | \$ - | \$ - | 0.00% | | \$ - | | |
| TRAVEL, CONFERENCE & GARAGE CHARGES | \$ 6,000 | \$ - | 0.00% | | \$ (6,000) | -100% | 9 |
| MARKETING SUBTOTAL | \$ 180,615 | \$ 168,391 | | 1.36% | \$ (12,224) | -6.77% | |
| ESTIMATED SALARY SAVINGS | \$ (431,851) | \$ (459,915) | | -3.71% | \$ (28,064) | 6.50% | |
| NO RESERVE CONTRIBUTION | \$ (351,384) | \$ (149,771) | | -1.21% | \$ 201,613 | -57.38% | |
| TOTAL BUDGETED COMMON FUNDS EXPENSES BY UNIT | \$ 11,477,257 | \$ 12,383,142 | | 100.00% | \$ 905,886 | 7.89% | |
| ANNUAL SURPLUS/(DEFICIT) | \$ (560,619) | \$ 693 | | | \$ 561,312 | 100.12% | |

FACILITY FEE & BUSINESS INCOME:



BUDGETED EXPENSES





University Centers Reserves

In support of financial best practices and long term planning, University Centers maintains two reserves:

Emergency Reserve

This reserve is calculated at 25% of the debt service payment mandated by the bond covenant) plus 25% of non-fee income (3 months operating), which currently totals \$2 million. This reserve meets the debt-service obligation and provides an operating safety net

Plant/Replacement Reserve

This reserve is the remainder of any carry-forward balances (unspent expenses and surplus income), after the operating reserve obligation is met. With the long-term facility needs of University Centers, this reserve would ideally sit between \$3-4 million each year.

UC SAN DIEGO UNIVERSITY CENTERS
 FISCAL YEAR 2015-16 BUDGET
 ESTIMATED AUXILIARY INCOME & BUDGETED EXPENSES

| (1) Average of actual revenue & expenses based on IFIS data. | 2014-15 BUDGET | 2015-16 BUDGET | % OF TOTAL | \$ INCREASE/ (DECREASE) | % INCREASE/ -DECREASE |
|--|-------------------|-------------------|---------------|----------------------------|--------------------------|
| CAMPUS BIKE & SKATE (73215A) | | | | | |
| INCOME | \$ 309,600 | \$ 290,000 | | | |
| EXPENSES | \$ (252,468) | \$ (284,774) | | | |
| CAMPUS BIKE & SKATE SUBTOTAL | \$ 57,132 | \$ 5,226 | 7% | \$ (51,906) | 91% |
| COFFEE SHOP (73220A) | | | | | |
| REVENUE | \$ - | \$ 1,449,180 | | | |
| EXPENSES | \$ - | \$ (1,375,515) | | | |
| COFFEE SHOP SUBTOTAL | \$ - | \$ 73,665 | 94% | \$ 73,665 | |
| GAMEROOM (73225A) | | | | | |
| INCOME | \$ 20,000 | \$ 17,000 | | | |
| EXPENSES | \$ (20,835) | \$ (17,190) | | | |
| GAMEROOM SUBTOTAL | \$ (835) | \$ (190) | 0% | \$ 645 | 77% |
| TOTAL ESTIMATED AUXILIARY FUNDS BALANCE | \$ 56,297 | \$ 78,701 | 100% | \$ 22,403 | -40% |

Footnotes

1. The most recent enrollment projections from UCSD Institutional Research were used to project enrollment fee income, less a 2% attrition factor. The projected 3 quarter enrollment for the academic year 2015-16 is 29,694, and for summer enrollment the total projected is 7,800.
2. Income from retail program is based on annual lease agreements, which include an annual escalator.
3. Staff wages are budgeted to include mandated increases per labor union agreements, and potential 3% increases for non-represented employees.
4. Staff benefits, on average, are budgeted at 50% of annual wages. Individual amounts vary depending of bargaining unit contracts and health deductions.
5. Salary and benefit budget has decreased from the FY2014-15 budget. This is due to frozen positions not being budgeted, and to staff benefits being recalculated based on an average of the last three years of actual expense. FY2014-15 budgeted for 49 full time equivalents (FTE). FY2015-16 budget includes 45 FTE; 2 FTE are frozen, and budgeted at zero.
6. "Overhead" includes costs for utilities, IT services, ASSA, SATS, and insurance. Utilities make up 90% of the total Overhead budget in FY2015-16.
7. Auxiliary and Self Supporting Activities (ASSA) is a mandatory campus assessment to cover shared University resources, such as Information Systems, Business and Financial Services, Legal Affairs, and Human Resources. It is based on previous year indirect (overhead) expenses at 4.1%.
8. Staff Development (training, conference) cost has been centralized into the general expense department, and overall spending decreased by 10%.
9. Travel budget related to staff development has been centralized into General Expense Department, and overall spending has decreased by 57%.
10. Student Affairs Technology Services (SATS) is a central IT unit for Student Affairs. This assessment covers shared information technical solutions and server security at a required rate of \$400 annually per desktop user.
11. Next Generation Network (NGN) is a required University campus-wide charge for voice and data services. The rate for FY2015-16 is \$89 per month per user.
12. Deferred Maintenance budget varies from year to year based on scheduled, essential repairs and replacements. FY2015-16 shows a significant increase over previous year primarily due to maintenance projects that can no longer be deferred.